

# Goal Elicitation Heuristics Anchored on a Thinking Frame

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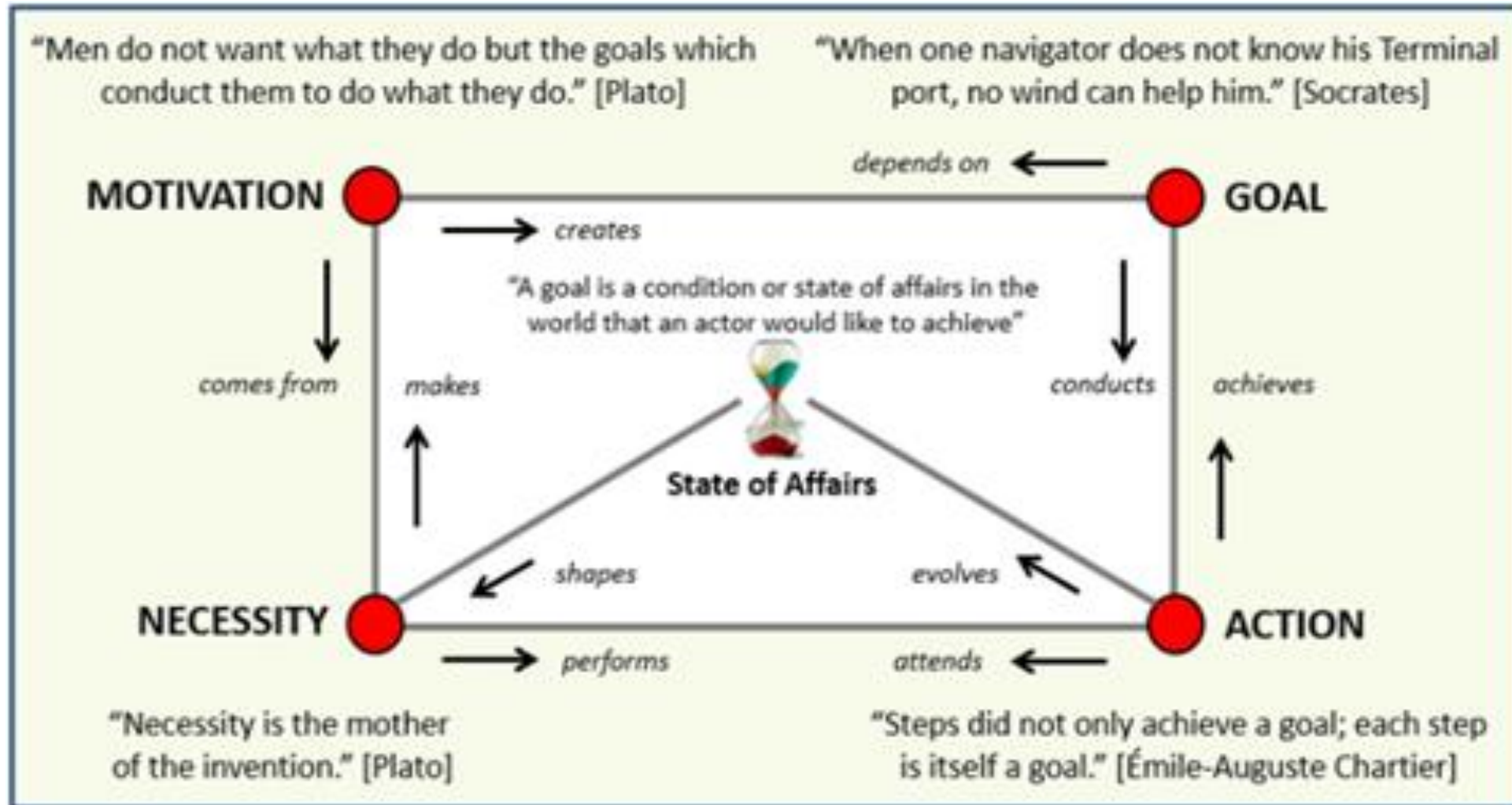
# Context

- Eliciting goals, a non-trivial task, is a challenge to Goal Modeling
- The understanding that a goal is about the future
- The concept of abstraction is fundamental to modeling
- Dealing with abstraction is far from being a common ability
- Given the literature that we revised, we could not find a structure of thought that could help stakeholders (elicitors, informants, and modelers) better understand the nature of the goal concept, without relying on goal taxonomies.

# Difficulties In Dealing With Goals

- Abstraction
- Function / Data
- The Limits of Why
- Viewpoints

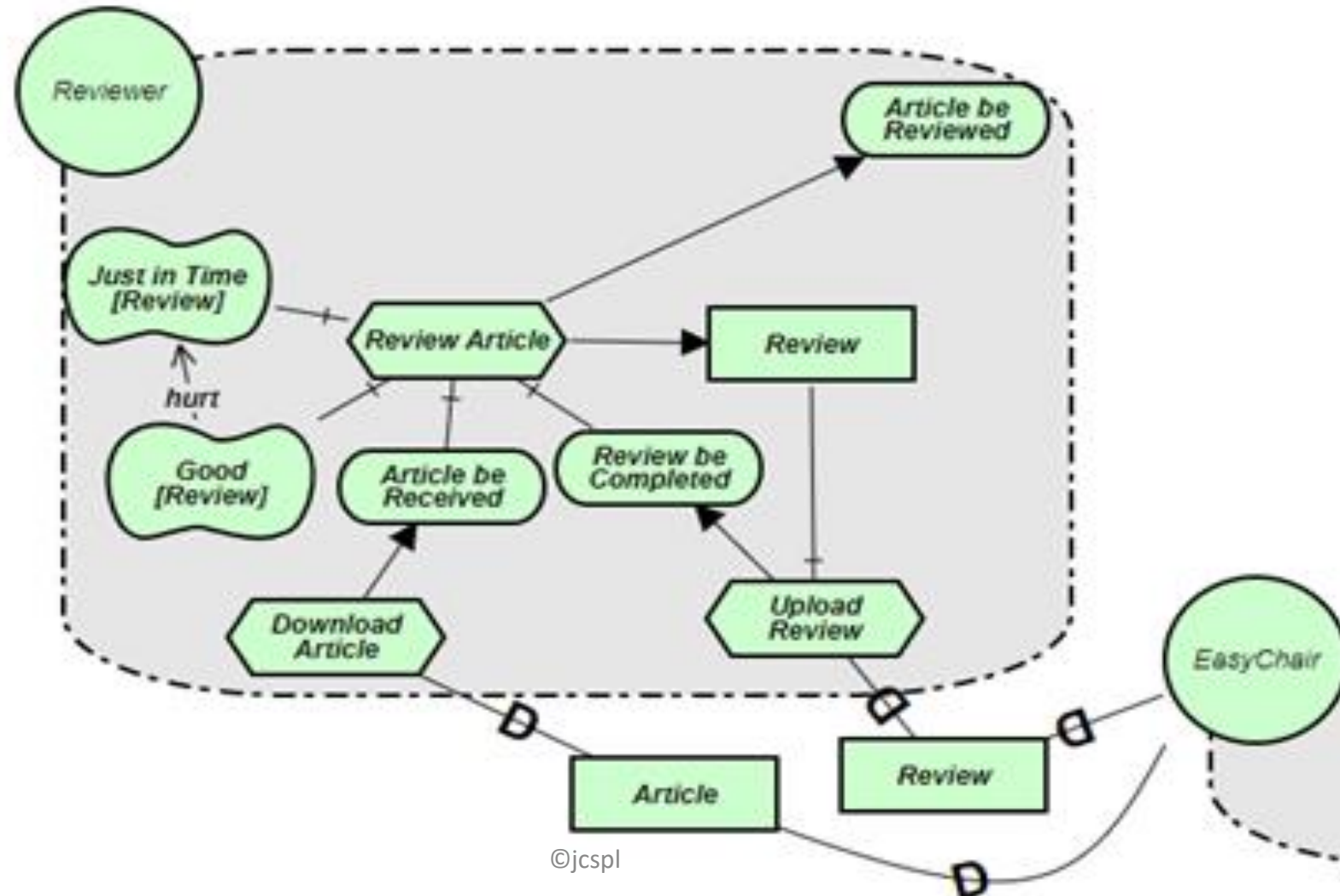
# The IRES Thinking Frame



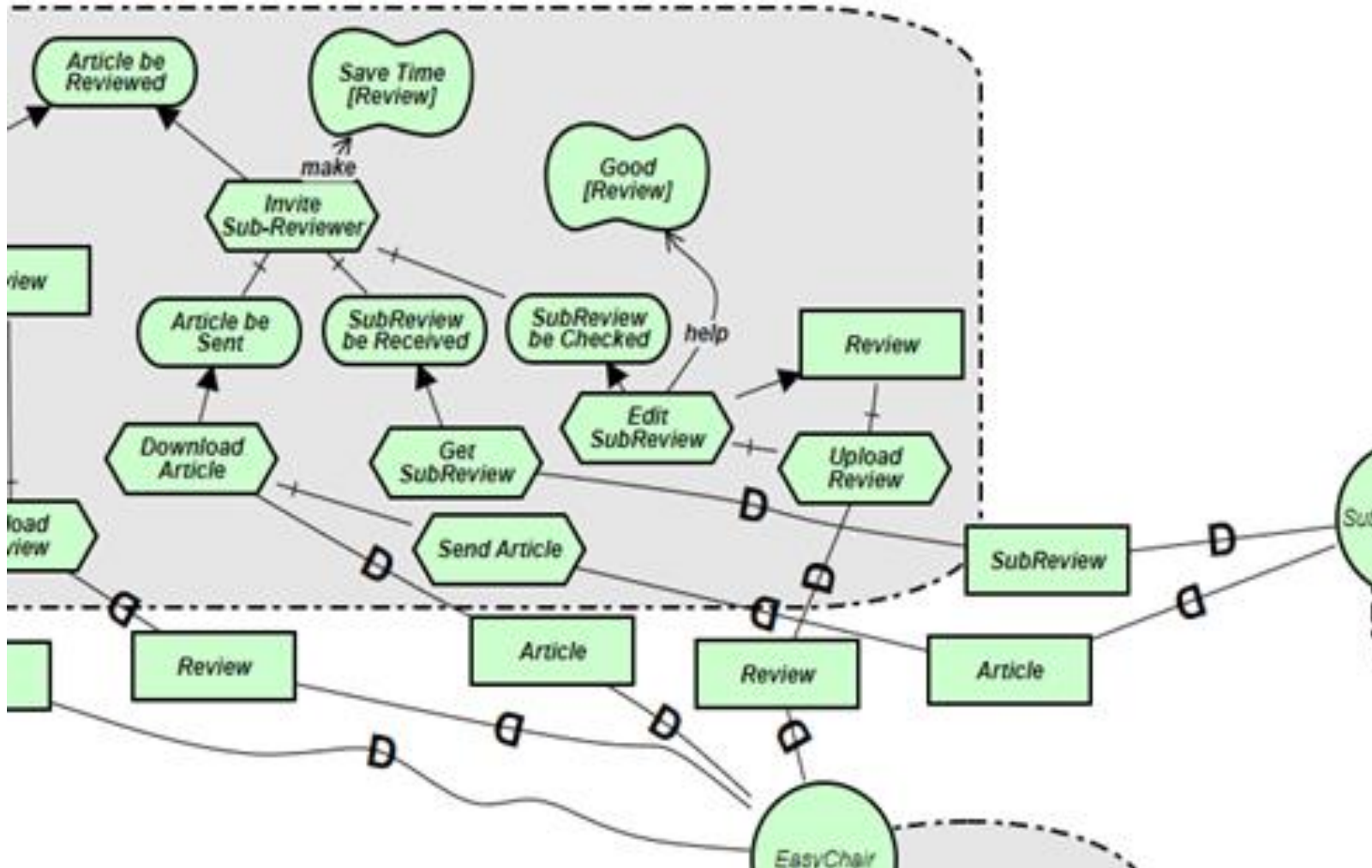
# Heuristics

- We used the IRES Thinking Frame as the argument for the creation of elicitation heuristics that help the modeling of goals
- The heuristics are organized in three classes
  - High Level Goals
  - Vocabulary (Lexicon)
  - Feedback Heuristics (Checking the Elicited Goals)

# Initial Model

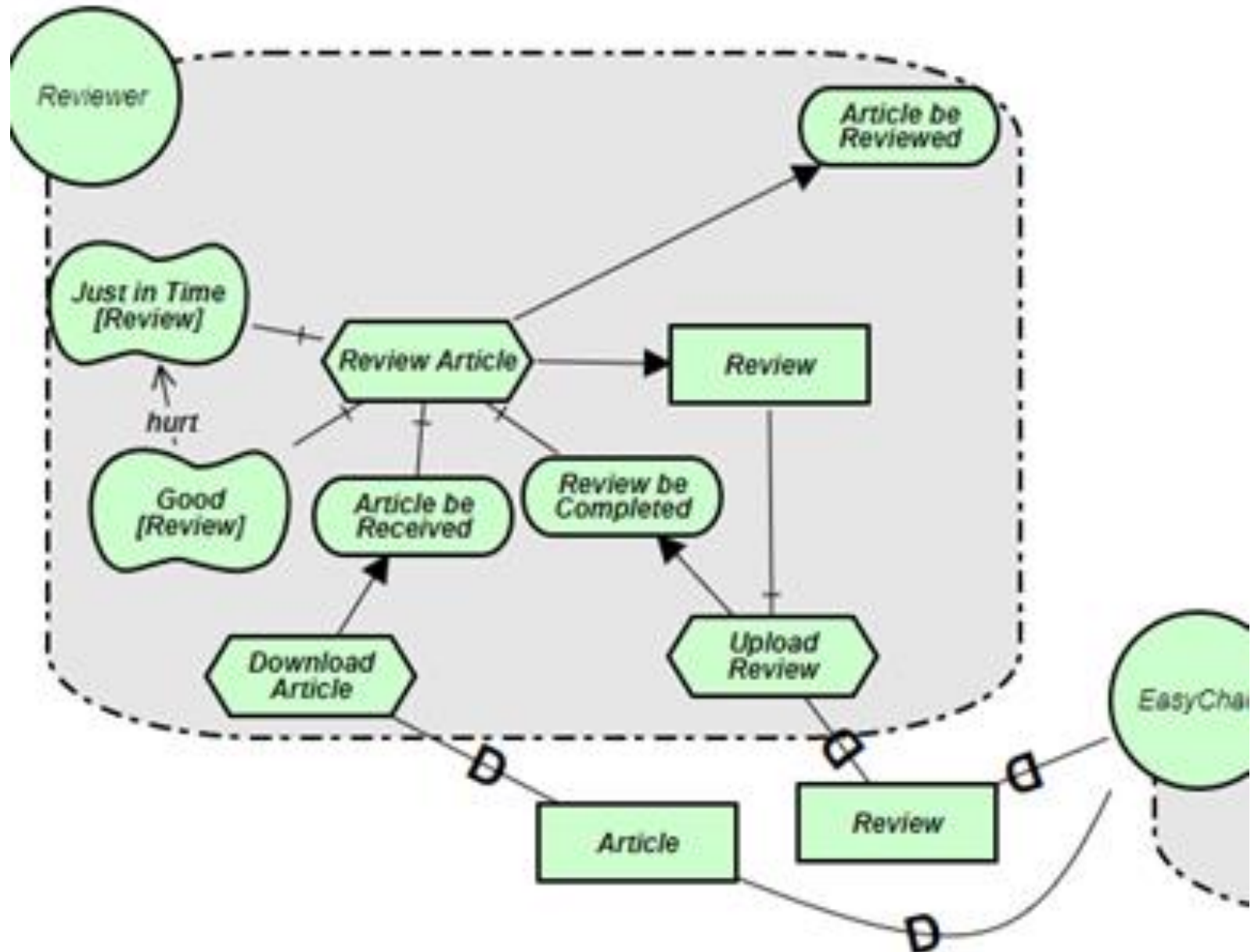


# Revised Model



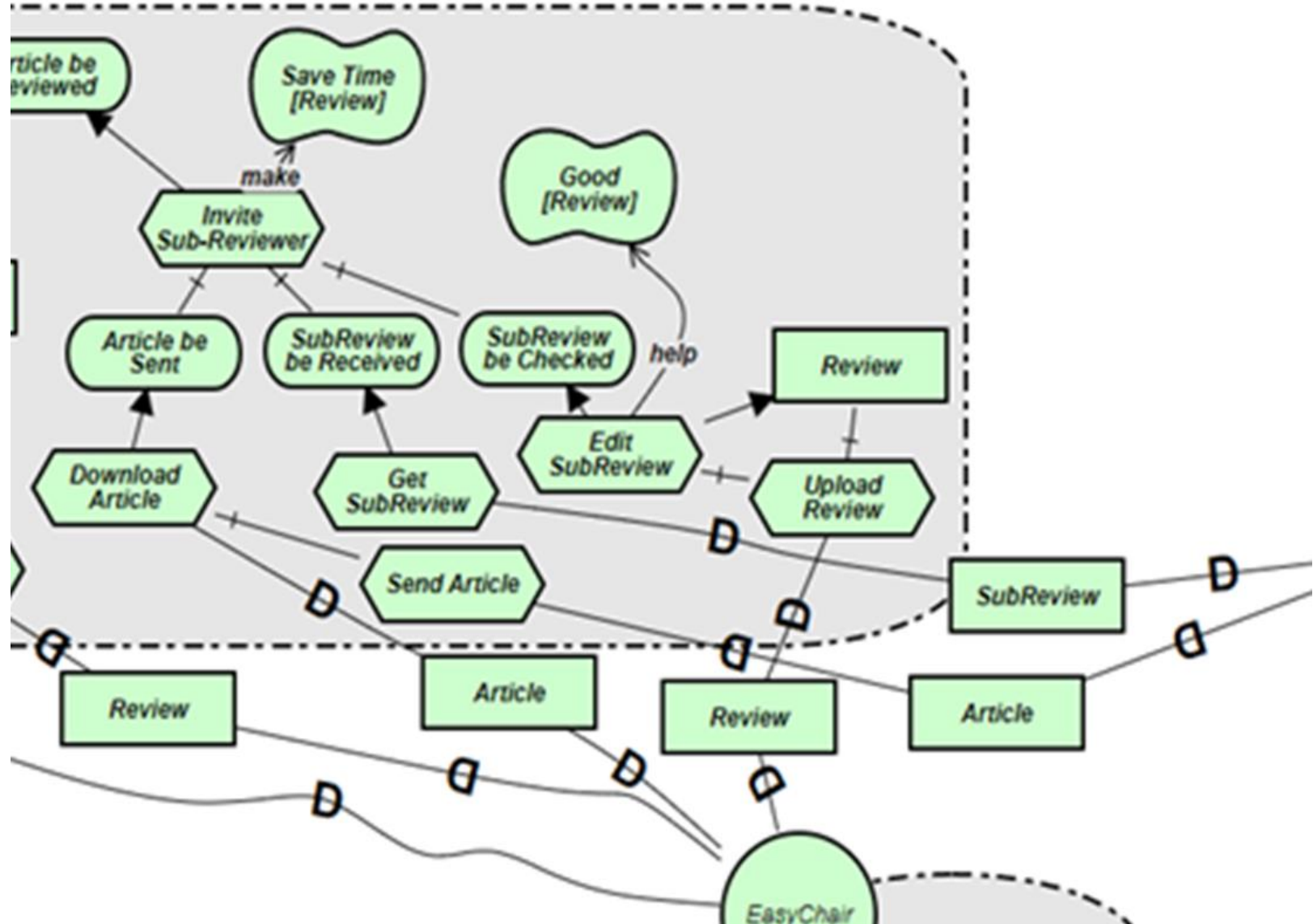
# Heuristics

- “From Necessity, Question stakeholders to make an association from their top needs with the reason (motivation) for these needs.”. This led to the Motivation: Having a Conference Program.
- “From Motivation, Ask stakeholders what the evolution/development of the product will create in terms of future achievements (it may be a goal).” This led to the Goal *Article be Reviewed*, which will be executed by a Reviewer.
- From this goal we used the Frame relation **conducts**, which led to the task (Action) Review Article. We confirm this Action by applying the relation **performs**.
- It is interesting to note that the task Review Article is abstract. As such, we use the Frame to find out that there is a Necessity to Have the Article, which **makes** the Motivation Obtain the Article which **creates** the Goal Article be Received.



# Heuristics

- a) “From Goal: Examine if there is something that can improve or give an advantage to the goal.”, we got a Reviewer Necessity: Someone to Help, and a Motivation: Support Productivity, which led to the Goal (Softgoal) *Save Time*
- b) “From Action: Consider if alternative actions may be executed for achieving the goal.”. The Reviewer brought up the opportunity of a sub-reviewer, leading to the Action: *Invite Sub-Reviewer*, as an alternative to the Goal *Article be Reviewed*.

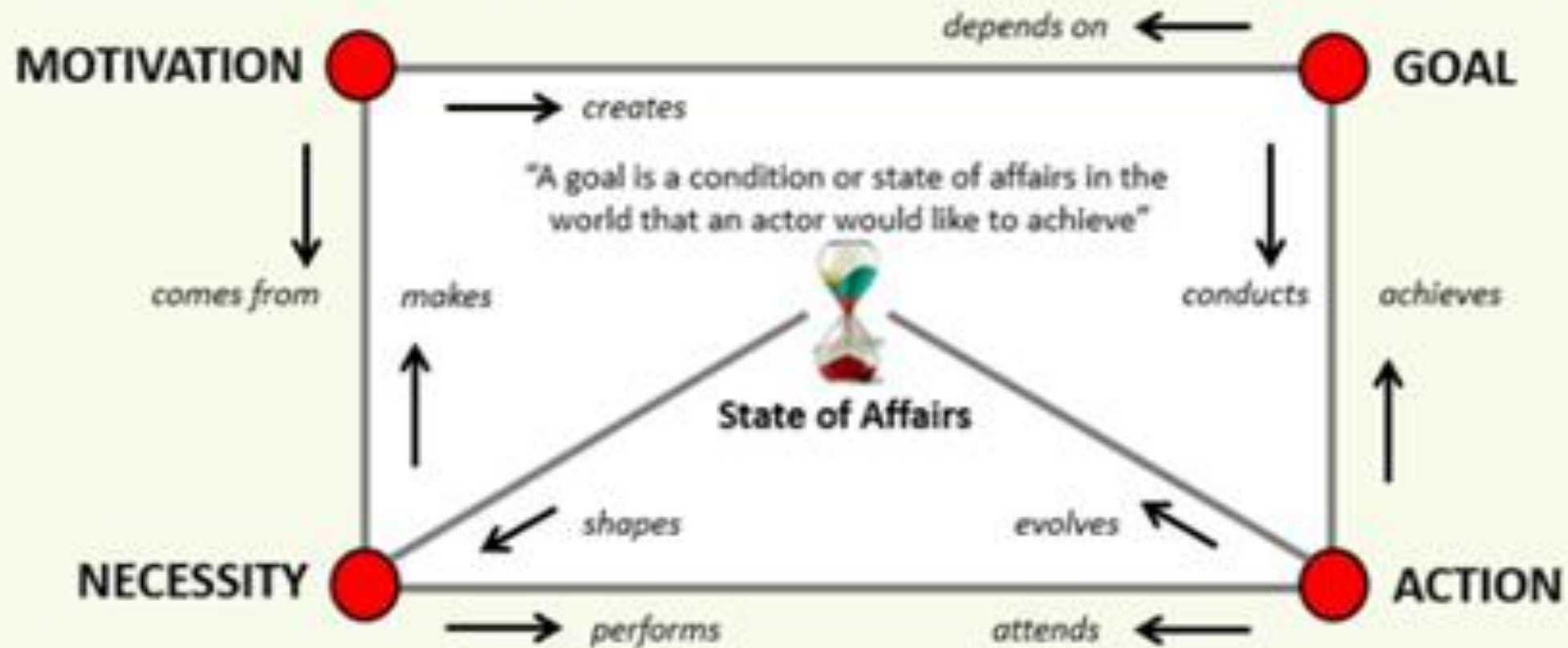


# Conclusion

- We have found a lack of depth in the discussion of goal elicitation from the literature, with a preponderance of direct questioning, which is not proper to get to goals.
- Our discussion of the goal concept is centered on the interweaving of elicitation and modeling, it is about the elaboration of models.
- The novelty of our contribution is the IRES Thinking Frame.
- The IRES Frame contributes to a better understanding of the concept of goal empowering modelers in their use of the goal-oriented language of choice.
- As it is now, the set of example heuristics are general and not guided to specific domains. Of course, that experimental work may be developed to check the extent of positive results in applying a given set of heuristics

"Men do not want what they do but the goals which conduct them to do what they do." [Plato]

"When one navigator does not know his Terminal port, no wind can help him." [Socrates]



"Necessity is the mother of the invention." [Plato]

"Steps did not only achieve a goal; each step is itself a goal." [Émile-Auguste Chartier]

# Thanks!